

Budget Monitoring Report
Council Fund Variances

MONTH 9 - SUMMARY

Service	Movement between Periods (£m)	Narrative for Movement between Periods greater than £25k
Social Services		
Older People		
Other Minor Variances	(0.032)	This variance comprises of a number of variances less than £0.025m. The most significant being (£0.024m) on the Localities service.
Disability Services		
Resources & Regulated Services	(0.155)	Additional allocation of £0.146m from the budget strategy reserve to meet shortfall against costs of inflationary uplifts paid to external care providers from April 2016.
Disability Services	0.071	Movement of staffing budgets to Administrative Support as part of review of service structures
Administrative Support	(0.542)	Additional joint funding income from BCUHB plus movement of staffing budgets as part of review of service structures.
Other Minor Variances	0.024	This variance comprises of a number of variances less than £0.025m. The most significant being £0.017m on the Transition & Disability service.
Mental Health Services		
Social Links	(0.031)	Movement of staff across other areas of Mental Health services
Residential Placements	(0.052)	Additional joint funding income from BCUHB for 2 service users
Other Minor Variances	0.034	This variance comprises of a number of variances less than £0.025m. The most significant being £0.019m on the Community Living service and £0.020m on the Employment and Occupation service.
Children's Services		
Family Placement	0.062	Additional demand for special guardianship payments and adoption orders
Professional Support	(0.058)	Reduced use of agency staff within Prevention and Support and Special Placements teams.
Other Minor Variances	0.042	This variance comprises of a number of variances less than £0.025m. The most significant being £0.024m on the Provention & Support service.

Development & Resources		
Business Systems & Financial Assessments	(0.051)	Additional savings in staffing due to vacant posts
Good Health	0.029	Transfer of Voluntary Organisation payments from Mental Health services
Other Minor Variances	(0.022)	This variance comprises of a number of variances less than £0.025m. The most significant being (£0.016m) on Charging Policy Income and (£0.014m) on the Commissioning service.
Total Social Services	(0.683)	
Community & Enterprise		
Customer And Housing Services	0.003	Contact centre review shortfall £0.025m. Other minor variances £0.022m.
Council Fund Housing	(0.004)	Minor variances.
Regeneration	(0.033)	Additional roundabout sponsorship income of £0.026m. Other minor variances £0.007m.
Revenues & Benefits	(0.075)	Further underspend on the Council Tax Reduction Scheme provision (£0.010m). Increased surplus on the Council Tax Collection Fund (£0.014m). In-year vacancy savings in the revenues service (£0.056m). Other minor variances £0.005m.
Housing Programmes	0.047	SHARP framework delay £0.020m. Other minor variances £0.027m.
Total Community & Enterprise	(0.062)	
Streetscene & Transportation		
Ancillary Services & Performance		
Waste Collection	0.045	Adverse movement on gas engine income and cumulative minor variances within waste services
Other Minor Variances	(0.030)	This variance comprises of a number of variances less than £0.025m. The most significant being (£0.012m) on Business Strategy.
Highways Network		
Highways Network	0.030	Cumulative minor variances within highways services
Transportation & Logistics		
Transportation	(0.175)	Movement mostly relates to additional funding from Welsh Government in relation to provision of transport.
Other Minor Variances	(0.007)	
Total Streetscene & Transportation	(0.137)	

Planning & Environment		
Business		
Minor Variances	(0.005)	
Community		
Minor Variances	(0.006)	
Development		
Development Management	0.048	Reduced projection for Planning Fee Income based on latest position.
Minor Variances	(0.004)	
Access		
Public Rights Of Way	(0.023)	In-year savings on Grass cutting due to weather restrictions
Minor Variances	(0.005)	
Strategy		
Planning Policy	(0.038)	Reduced commitment to LDP planned spend due to delay in commissioning the Urban Capacity Study.
Minor Variances	0.002	
Management Strategy		
Other Minor Variances	(0.013)	
Total Planning & Environment	(0.044)	
Education & Youth		
Inclusion & Progression	(0.046)	Variance largely relates to a favourable movement on Out of County placements projected expenditure, includes other minor variances.
Other Minor Variances	(0.007)	
Total Education & Youth	(0.053)	
Schools	0.000	
People & Resources		
HR & OD	(0.001)	Minor variances.
Corporate Finance	(0.026)	Additional Grant income (£0.010m) and reduction in employee costs (£0.012m). Minor variances (£0.004m).
Total People & Resources	(0.028)	

Governance		
Legal Services	0.002	Minor variances.
Democratic Services	(0.009)	Minor variances.
Internal Audit	(0.000)	No variance.
Procurement	0.075	Variance is due to the loss of income from supplier charging.
Business Support	0.000	No variance.
ICT	(0.057)	Variance is due to delayed recruitment to vacancies within the service.
Total Governance	0.011	
Organisational Change 1		
Museums	0.005	Minor variances.
County Archives	0.004	Minor variances.
Leisure	0.006	Minor variances.
Community Assets	0.002	Minor variances.
Total Organisational Change 1	0.017	
Organisational Change 2		
Administrative Buildings	(0.002)	Minor variances.
Agricultural Estates	(0.005)	Minor variances.
Property Asset And Development	(0.005)	Minor variances.
CPM & Design Services	(0.022)	Additional maintenance and design fees.
Industrial Units	0.013	Minor variances.
Catering	(0.003)	Minor variances.
Cleaning	(0.008)	Minor variances.
Minor Variances	(0.003)	
Total Organisational Change 2	(0.036)	
Chief Executive	0.004	Minor variance.
Central and Corporate Finance	(0.001)	
Grand Total	(1.011)	

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Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Last Month Variance (£m)	Cause of Major Variance	Action Required
Social Services Older People						
Localities	15.722	15.036	(0.687)	(0.662)	Domiciliary Care reflects a projected underspend of (£0.235m) based on existing service users and is influenced by recruitment and retention factors affecting external providers. Other significant influences on this projected underspend include Minor Adaptations (£0.099m) for which local demand is currently being met by the Intermediate Care Fund (ICF). Additional one off income has also been received from the ICF to contribute to external provider fee increases. Other underspends are as a result of full year vacancy savings from within the Single Point of Access team (£0.135m). Residential Care has a projected underspend of (£0.141m), including property income of (£0.023m) and service user contributions of (£0.091m). Locality teams staffing reflects a projected underspend of (£0.061m) due to short term vacancy savings. Overall net minor variances amount to (£0.016m).	These areas have been reviewed within the budget realignment exercise and some areas of recurring saving are proposed as realignment options as part of the recommendation included within this report.
Reablement Services	0.444	0.393	(0.050)	(0.053)	The projected underspend is due to unbudgeted additional Continuing Health Care (CHC) funding from Betsi Cadwalader University Health Board (BCUHB) which is one off.	
Community Equipment Contribution	0.477	0.323	(0.154)	(0.154)	Following review of and implementation of an updated Section 33 partnership agreement for the North East Wales Community Equipment Store (NEWCES), the contribution levels of partners have been updated resulting in a reduced level of contribution from FCC going forward.	Maintain underspend in current financial year, pending realignment from 2017/18 to meet revenue costs of the new Flint Extra Care scheme.

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Resources & Regulated Services	6.035	5.773	(0.262)	(0.250)	Short term vacancy savings within provider day care services and extra care schemes plus reduced projections for internal catering recharges at Residential Care homes.	These areas have been reviewed within the budget realignment exercise and some areas of recurring saving are proposed as realignment options as part of the recommendation included within this report.
Minor Variances	0.195	0.196	0.001	0.000		
Disability Services	19.589	19.696	0.107	0.710		
Resources & Regulated Services	17.560	18.237	0.676	0.831	Service user demand level is in excess of current budget provision. A number of budget areas have been reviewed and realigned and projections revised. There is a reduction in the level of pressure as a result of the allocation of £0.146m for external providers fee increase from the budget strategy reserve to meet a shortfall against the increases made to external providers from April 2016.	Ongoing budget review and realignment work is taking place.
Forensic budget	0.529	0.326	(0.203)	(0.211)	There is a significant projected underspend of (£0.203m) based on current projected costs and increased income from joint funded packages.	Keep under review
Administrative Support	0.036	(0.260)	(0.296)	0.247	This projected underspend is influenced by additional joint funding income from Betsi Cadwaladr University Health Board (BCUHB). The income relates to 4 service users from April 2015 and is the outcome of a lengthy disputes process for such cases.	This is being considered as part of the ongoing realignment within Disability Services.
Minor Variances	1.463	1.393	(0.071)	(0.157)		
Mental Health Services						
Substance Misuse	0.274	0.343	0.069	0.066	Pay cost pressures in a number of areas together with a reduced income commitment for the Substance Misuse Action Fund (SMAF) grant.	Under review.
Minor Variances	3.334	3.286	(0.048)	0.005		

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<i>Children's Services</i>						
Family Placement	2.394	2.503	0.110	0.047	Demand influenced pressures in respect of special guardianship payments and adoption orders.	A recommendation is made within this report to partly address this pressure by way of budget realignment.
Residential Placements	0.398	0.472	0.074	0.073	The level of projected overspend reflects the current projected costs of residential placements.	All placements are made through a robust panel process which ensures that placements are only made when no alternative method of support can be optimised - continue monitoring of current placement costs.
Professional Support	4.638	5.266	0.628	0.686	Demand influenced staffing pressures within a number of teams including Children's Integrated Disability Service (CIDS), prevention and support.	These areas have been reviewed as part of the budget realignment exercise and this report recommends that some recurring savings from other areas of service are realigned into this service to alleviate some of the budget pressure.
Out of County Placements	3.434	4.060	0.626	0.626	Demand influenced transport pressures within Family Intervention and Leaving Care and pressure on direct payments within the CIDS.	Keep under review.
Minor Variances	1.273	1.201	(0.072)	(0.113)	There has been an unprecedented increase in the number of Child and Parent placements, being 8 placements of which 7 have been the subject of court/legal determinations.	

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Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Last Month Variance (£m)	Cause of Major Variance	Action Required
Development & Resources						
Business Systems & Financial Assessments	0.832	0.740	(0.092)	(0.041)	Savings arising from a number of vacant posts and other savings on equipment rental and IT software and hardware.	These areas have been reviewed as part of the budget realignment exercise and this report recommends that some recurring savings are realigned to address budget pressures in other service areas.
Charging Policy income	(1.929)	(2.075)	(0.146)	(0.130)	The increase in income is due to changes in the treatment of certain disregards within service user financial assessments.	Some of this underspend is recommended to be realigned to address budget pressures in other areas of the service. The remainder is committed as part of the funding strategy for the new extra care facilities.
Business Support Service	1.224	1.109	(0.114)	(0.118)	This is a new service bringing together generic administration capacity from a number of portfolios following the cross organisation review of Administration. The savings arise mainly from vacancies plus an element of non staff savings such as stationery.	Some of this underspend is recommended to be realigned to address budget pressures in other areas of the service.
Safeguarding Unit	0.821	0.917	0.096	0.093	The projected overspend is a combination of additional legal and medical costs associated with the Deprivation of Liberty Safeguarding (DOLS) assessments and a contribution to the North Wales Safeguarding Board.	Continue to monitor and review
Good Health	0.915	0.808	(0.107)	(0.136)	The projected underspend is mainly due to short term vacancy savings and reductions in payments to voluntary organisations.	Continue to monitor and review
Minor Variances	0.761	0.693	(0.067)	(0.054)		
Total Social Services	60.829	60.742	(0.087)	0.595		

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Community & Enterprise						
Customer And Housing Services	1.320	1.314	(0.005)	(0.009)	Implementation of the Contact Centre Review is expected to begin towards the end of the 2016/17 financial year resulting in a shortfall of £0.100m. Flintshire Connects efficiency (£0.037m). Customer Services efficiencies due to reduced running costs and additional Welsh Translation income of (£0.024m). Other Customer and Housing Services efficiencies identified resulting from vacancy and other service savings of (£0.044m).	Continue to monitor and review.
Council Fund Housing	(0.324)	(0.335)	(0.012)	(0.008)	Accommodation Support vacancy savings of (£0.113m) identified to offset the pressures on Telecare resulting from increased call monitoring charges of £0.020m, equipment purchase and repairs of £0.030m and reduced Telecare income of £0.054m. Other minor variances of (£0.003m).	Continue to monitor and review.
Regeneration	0.377	0.374	(0.003)	0.031	Estimated shortfall of £0.049m in markets due to income targets increasing in line with inflation each year, whereas charges have not increased at the same rate. Regeneration efficiency due to the reallocation of officer time to specific grants (£0.030m). Additional income in respect of Roundabout Sponsorship in year (£0.026m). Other minor variances £0.004m.	Continue to monitor and review.
Revenues & Benefits	10.886	10.266	(0.620)	(0.545)	Projected underspend on the budgeted provision for the Council Tax Reduction Scheme of (£0.290m). Projections indicate an anticipated surplus on the Council Tax Collection Fund of (£0.314m). In-year vacancy savings in the revenues service (£0.056m). Other minor variances £0.040m.	Continue to monitor closely as these areas are highly volatile and projections are likely to change.

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Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Last Month Variance (£m)	Cause of Major Variance	Action Required
Housing Programmes	0.178	0.260	0.081	0.035	Pressure of £0.055m on the SHARP programme relating to feasibility works at the Flint Police Station site. If the scheme is approved prior to year end, this cost will be capitalised. A delay in the progression of the SHARP framework has resulted in a variance of £0.020m. Other minor variances £0.006m.	Continue to monitor and review.
Minor Variances	0.000	0.000	0.000	(0.000)		
Total Community & Enterprise	12.437	11.879	(0.558)	(0.496)		
Streetscene & Transportation						
Ancillary Services & Performance						
Waste Collection	7.425	7.717	0.292	0.247	Solar Energy Production at Landfill commenced from October, resulting in an in-year shortfall of £0.070m. Adverse variance of £0.290m relating to reduced electricity sales from reducing levels of gas extraction at the Standard and Brookhill landfill sites. Final part-year reduced payment of prudential borrowing for black bins (£0.100m). Improved position from recycling income of (£0.170m). Additional costs for disposal of hazardous waste from HRC sites £0.050m. Increased cost for the collection of bulky items £0.040m. Additional plant hire costs across the service of £0.045m and cumulative minor variances within waste services of £0.067m.	Gas engine income levels are being monitored monthly and contracts being prepared for the service to be outsourced. Reported in Programme Tracker. Budget Pressure in 2017/18 relating to the ESD grant. WG have confirmed a 6.7% reduction in the grant.
Other Minor Variances	0.653	0.618	(0.036)	(0.006)		

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Highways Network						
Highways Network	7.461	7.571	0.110	0.081	Due to ongoing discussions on Community Asset Transfers (CATs), the maintenance liability being transferred for Cemeteries to Town/Community Councils totalling £0.050m has not yet been implemented. Probation Service Litter Collection will be implemented later than anticipated, totalling £0.050m. £0.061m of improvement works on the Bagilt flooding event has been capitalised in the land drainage programme. Additional costs and staff time still being picked up by the area teams for ongoing maintenance works. Cumulative minor variances within highways services of £0.010m.	Keep under review as part of MTFS. Reported in Programme Tracker.
Transportation & Logistics						
Logistics & Resource Services	4.524	4.602	0.078	0.078	Neighbouring Authorities not willing to share specialist plant, £0.050m. Further overspends relate to minor variances across the service area.	Keep under review as part of MTFS. Reported in Programme Tracker.
School Transport	4.972	5.105	0.133	0.128	Estimated additional subsidy costs following re-procurement for covering former GHA services for school transport following the company going into liquidation of £0.125m.	WG have been consulted upon with regard to funding the additional costs. Funding highly unlikely due to Statutory provision requirements. Therefore, consideration will be required in the MTFS 2017/18 taking account of full year effect.

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Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Last Month Variance (£m)	Cause of Major Variance	Action Required
Transportation	1.928	2.030	0.102	0.277	Estimated additional subsidy costs following re-procurement for covering former GHA services following the company going into liquidation of £0.285m. This includes the costs of former commercial services routes. Additional bus revenue funding of £0.300m has been awarded in 2016-17 for the North Wales Authorities, of which at this stage it has been assumed that FCC will receive up to £0.200m pending further discussions with the Authorities concerned.	Consideration in MTF5 2017/18 if no WG funding is forthcoming after 2016/17, taking account of full year effect.
Other Minor Variances	1.563	1.525	(0.038)	(0.026)		
Total Streetscene & Transportation	28.527	29.169	0.642	0.779		

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Planning & Environment						
Business						
Pollution Control	0.474	0.539	0.065	0.063	Additional costs for 2x temporary EHO posts (funding due from Corporate) plus 1 EHO post funded by SLA with Community & Enterprise.	
Minor Variances	1.158	1.131	(0.027)	(0.021)		Continue to monitor committed expenditure and reduce/remove commitments where possible.
Community						
Licensing	(0.017)	(0.072)	(0.055)	(0.047)	Higher than expected levels of Licensing income .	
Minor Variances	0.932	0.869	(0.063)	(0.065)		Continue to monitor committed expenditure and reduce/remove commitments where possible.
Development						
Development Management	(0.339)	(0.003)	0.336	0.288	Shortfall from Planning Application Fee income, at period 09 the shortfall has increased to £275k as the economy has not continued to recover to the extent which the 3 year Business Plan forecast. This has resulted in a lesser volume of applications being submitted than previously predicted.	Continue to monitor application numbers and fee income received.
Minor Variances	0.190	0.188	(0.002)	0.002		Continue to monitor committed expenditure and reduce/remove commitments where possible.
Access						
Minor Variances	1.322	1.266	(0.056)	(0.028)	This variance is due to a number of small variances (each less than £0.050m) within the Access service.	Continue to monitor committed expenditure and reduce/remove commitments where possible.
Shared Services						
Shared Services	0.165	0.165	(0.000)	0.000	No variance.	Continue to monitor committed expenditure and reduce/remove commitments where possible.

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Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Last Month Variance (£m)	Cause of Major Variance	Action Required
Strategy						
Strategy	0.832	0.840	0.008	0.044	Minor variances.	Continue to monitor committed expenditure and reduce/remove commitments where possible.
Management Strategy						
Management Strategy	0.412	0.484	0.072	0.085	Unachieved business efficiencies	Continue to monitor committed expenditure and reduce/remove commitments where possible.
Total Planning & Environment	5.130	5.407	0.277	0.321		
Education & Youth						
Inclusion & Progression	7.075	7.095	0.020	0.066	Favourable variance movement on Out of County placements. Includes other minor variances.	A Task and Finish group is operational. An Invest to Save post has been identified to support a reduction in the overspend. Improved monitoring systems are being developed and implemented. Detailed review of all placements is ongoing.
Minor Variances	4.349	4.277	(0.073)	(0.065)	This variance is due to a number of small variances (each less than £0.050m) within the Education & Youth portfolio.	
Total Education & Youth	11.424	11.371	(0.053)	0.000		
Schools	87.742	87.742	(0.000)	(0.000)		

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People & Resources						
HR & OD	2.280	2.204	(0.076)	(0.074)	The projected underspend is mostly due to current workforce vacancies.	Continue to monitor and review.
Corporate Finance	2.388	2.436	0.048	0.075	Minor variances.	Continue to monitor and review.
Minor Variances		0.000	0.000	0.000		
Total People & Resources	4.668	4.640	(0.027)	0.000		
Governance						
Legal Services	0.642	0.680	0.038	0.036	Minor variances.	Continue to monitor and review.
Democratic Services	1.872	1.885	0.013	0.022	Minor variances.	Continue to monitor and review.
Internal Audit	0.434	0.365	(0.068)	(0.068)	The projected underspend is due to workforce vacancies.	Current vacancies are expected to remain vacant until the end of the financial year while the level of service is being assessed with this reduced capacity.
Procurement	0.166	0.272	0.106	0.031	No income is projected for supplier charging.	The impact of no longer charging suppliers £50 for access to Flintshire County Councils software purchasing portal will result in an ongoing pressure which will need to be considered as part of the MTFS.
Business Support	0.001	0.001	0.000	0.000	No variance.	
ICT	4.602	4.588	(0.014)	0.043	Minor variance.	Continue to monitor and review.
Minor Variances	0.000	0.000	0.000	0.000	No variance.	
Total Governance	7.716	7.791	0.075	0.064		

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Organisational Change 1						
Public Libraries & Arts, Culture & Events	1.602	1.586	(0.016)	(0.016)	Minor variances.	Continue to monitor and review.
Museums	0.064	0.070	0.005	0.000	Minor variances.	Continue to monitor and review.
County Archives	0.281	0.281	0.000	(0.004)	Minor variances.	Continue to monitor and review.
Leisure	4.000	4.099	0.099	0.093	The CAT transfer at Holywell Leisure Centre is now expected to be phased between the end of December 2016 and 1st March 2017. This results in a pressure of £0.070m this year which is associated with continuing to operate the centre as a Council prior to full handover to the community to ensure continuity of operation. Other minor variances of £0.029m.	As reported at Cabinet on 17th January, the 2016/17 and 2017/18 budgets will be used to deliver the Play Areas and Play Scheme programme. We request to carry forward £0.105m for the play area match funding schemes as, although the schemes are agreed in 2016/17, all expenditure will take place in 2017/18.
Community Assets	0.024	0.026	0.002	0.000	Minor variances.	Continue to monitor and review.
Minor Variances	0.000	0.000	0.000	0.000	No variance.	
Total Organisational Change 1	5.972	6.062	0.091	0.073		
Organisational Change 2						
Property Asset And Development	0.590	0.305	(0.286)	(0.280)	(£0.260m) salary savings as a result of the proposed staffing restructure. (£0.026m) minor variances.	Keep under review.
CPM & Design Services	0.703	0.550	(0.152)	(0.130)	(£0.152m) additional income projected as a result of an increase in maintenance and design fees.	Keep under review.
Industrial Units	(1.239)	(1.045)	0.194	0.181	£0.194m shortfall in industrial rent which is being met from in-year salary savings.	Keep under review.
Catering	0.792	0.692	(0.100)	(0.097)	(£0.100m) additional income from increased school meal uptake and increased uptake in the Bistro.	Keep under review.
Minor Variances	1.726	1.659	(0.067)	(0.049)		
Total Organisational Change 2	2.572	2.160	(0.412)	(0.376)		

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Chief Executive	3.154	3.116	(0.038)	(0.042)	Minor variance.	Continue to monitor and review.
Central and Corporate Finance	21.814	19.817	(1.996)	(1.995)	An underspend of (£2.998m) within the Central Loans and Investment Account, (£0.111m) is due to reduced level of borrowing, and higher than projected income from investments, (£2.887m) is due changes to the Minimum Revenue Provision (MRP) policy as agreed by Cabinet on 6th December 2016. Additional Matrix Rebate income of (£0.135m). Workforce Efficiencies showing an underachievement of £0.278m. Additional Income Generating Activities, an in-year underachievement of £0.300m, though work is continuing to identify areas of opportunity. In year pressure £0.193m due to non domestic rates liability on a Commercial Property. In year underspend on Audit Fees of (£0.088m). Windfall Income, in year pressure £0.125m.	Central Loans and Investment Account, keep under review. Keep under review. Pressure included in 2017/18 Budget. Continue to review additional income generation opportunities as part of Deloitte's review. Pressure included in 2017/18 budget. Keep under review. Keep under review.

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					<p>Pension Deficit Recovery pressure of £0.245m, due to opt out rates.</p> <p>There is an underspend of (£0.070m) on centrally held inflation.</p> <p>Support Service areas have decreased, impacting on the recharge by £0.140m.</p> <p>Minor variances of £0.014m.</p>	<p>Keep under review and consider impact alongside actuarial review.</p> <p>Keep under review in case of any emerging in-year issues.</p> <p>Support Services, work is ongoing to review the impact.</p>
Grand Total	251.984	249.897	(2.087)	(1.076)		

2016/17 Efficiencies Outturn - Under or Over Achieved

Portfolio	Original Efficiency	Revised Efficiency	(Under)/Over Achievement
	2016/17 £(m)	2016/17 £(m)	2016/17 £(m)
Central & Corporate Finance			
Additional Income Generating Activities.	0.500	0.200	(0.300)
Workforce Efficiency.	0.500	0.224	(0.276)
Total Central & Corporate Finance	1.000	0.424	(0.576)
Chief Executive's			
Voluntary Sector Grants review.	0.070	0.080	0.010
Total Chief Executive's	0.070	0.080	0.010
People & Resources			
Finance Modernisation	0.135	0.108	(0.027)
Total People & Resources	0.135	0.108	(0.027)
Education & Youth			
School Modernisation.	0.187	0.123	(0.064)
Total Education & Youth	0.187	0.123	(0.064)
Organisational Change 1			
Community Asset Transfers.	0.544	0.474	(0.070)
Total Organisational Change 1	0.544	0.474	(0.070)
Organisational Change 2			
CCTV - Staff reductions.	0.040	0.020	(0.020)
Other - Campus Management.	0.030	0.015	(0.015)
Other - Maintenance.	0.005	0.015	0.010
Total Organisational Change 2	0.075	0.050	(0.025)
Community & Enterprise			
Telephone Contact Centre savings.	0.100	0.000	(0.100)
Energy Efficiency Framework.	0.050	0.030	(0.020)
SHARP Framework.	0.020	0.000	(0.020)
Galw Gofal Contract Fees.	0.030	0.015	(0.015)
Council Tax Reduction Scheme.	0.329	0.619	0.290
Total Community & Enterprise	0.529	0.664	0.135
Streetscene & Transportation			
Shared Specialist Plant with neighbouring authority.	0.050	0.000	(0.050)
Introduce non-generic streetscene roles (3 year plan).	0.115	0.085	(0.030)
Develop energy production at landfill.	0.100	0.035	(0.065)
Remove the existing policy of returning for missed bin waste collections.	0.075	0.035	(0.040)
Construction of a waste handling and biomass production facility at Greenfield.	0.100	0.080	(0.020)
Car Parking Charges.	0.200	0.180	(0.020)
Charge maintenance of Bus Shelters to Community & Town Councils.	0.020	0.000	(0.020)
Remove the subsidy for the Community Rail Officer.	0.010	0.005	(0.005)
Externalise the Stores Managed Service.	0.050	0.020	(0.030)
Pass Maintenance Liability and Cleanliness of Cemeteries to Town & Community Councils.	0.050	0.000	(0.050)
Probation Service to take on Litter Collections in some areas.	0.100	0.050	(0.050)
Total Streetscene & Transportation	0.870	0.490	(0.380)
Planning & Environment			
Staffing - service review.	0.127	0.088	(0.039)
Various Planning Efficiencies.	0.101	0.000	(0.101)
Total Planning & Environment	0.228	0.088	(0.140)
		%	£
Total 2016/17 Budget Efficiencies Met from Contingency Reserve			11.282
Revised Efficiency Target		100	10.521
Total Projected 2016/17 Budget Efficiencies Underachieved		11	1.137
Total Projected 2016/17 Budget Efficiencies Achieved		89	9.384



APPENDIX 4

Movements on Council Fund Unearmarked Reserves

	£m	£m
Total Reserves as at 1 April 2016	10.144	
Less - Base Level	(5.769)	
Total Reserves above base level available for delegation to Cabinet		4.375
Less - allocation from contingency reserve to meet historic child claims		(0.146)
Less - allocation from contingency reserve to meet costs of summer play schemes		(0.076)
Less - allocation from contingency reserve to meet shortfall in the essential car user allowance efficiency		(0.211)
Less - allocation from contingency reserve to meet shortfall in the community asset transfers efficiency		(0.200)
Less - allocation from contingency reserve to meet shortfall in the rationalisation of household recycling centres efficiency		(0.250)
Less - allocation from contingency reserve to meet shortfall in the Flint car park income efficiency		(0.100)
Less - allocation from contingency reserve to meet shortfall in the County Hall car park income efficiency		(0.100)
Less - allocation from contingency reserve to meet the resource requirements for specialist social work for child protection		(0.100)
Plus - projected underspend as at Month 9		2.087
Total projected Contingency Reserve as at 31st March 2017		5.279



Budget Monitoring Report
Housing Revenue Account Variances
MONTH 9 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Last Month Variance (£m)	Cause of Major Variance	Action Required
Housing Revenue Account						
Income	(31.796)	(31.946)	(0.150)	(0.110)	The projected underspend is £0.150m. £0.029m of this figure relates to additional rent income. This is partly because tenants have moved into Custom House properties earlier than expected and also because void rent loss is less than budgeted. £0.077m relates to savings on void properties such as council tax and costs of respite. £0.050m relates to the provision for bad debts on rent. The remaining £0.006m relates to minor pressures.	
Capital Financing - Loan Charges	7.285	7.098	(0.187)	(0.187)	The projected underspend of £0.187m relates to a reduction in the anticipated borrowing costs apportioned to the HRA. This is due to the reduction in Flintshires total borrowing requirement and the reduction in interest rates following the BREXIT referendum	
Estate Management	1.530	1.499	(0.031)	(0.031)	Minor variance	
Landlord Service Costs	1.207	1.202	(0.005)	(0.001)	Minor variance	
Repairs & Maintenance	9.546	9.043	(0.503)	(0.127)	The projected underspend of £0.503m consists of £0.092m savings on staff costs because of vacant positions. £0.065m relates to anticipated savings on fleet recharges. This is because some of the expenditure relating to work on disabled adaptations can be capitalised. £0.051m relates to reduced expenditure on materials. £0.090m relates to a reduction in recharges to other departments. £0.373m relates to savings on subcontractor budgets (see appendix 1 for narrative). The remaining £0.012m relates to minor variances.	
Management & Support Services	2.232	2.247	0.015	0.040	Minor variance	
Capital Expenditure From Revenue (CERA)	10.077	10.975	0.898	0.453	£0.898m relates to an increase in CERA which will contribute towards capital WHQS expenditure on void properties. This is a re-classification of expenditure from revenue to capital.	
Contribution To / (From) Reserves	(0.080)	(0.118)	(0.037)	(0.037)	Minor variance	
Total Housing Revenue Account	0.000	0.000	0.000	(0.000)		

